



Veefin Solutions Limited

CIN: L72900MH2020PLC347893

Date: November 14, 2025

To,
BSE Limited
The Corporate Relationship Department
Phiroze Jeejeebhoy Towers,
1st Floor, Dalal Street, Mumbai – 400 001

Ref: Scrip Code: 543931

ISIN: INE0Q0M01015

Sub: Disclosure under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Investor Presentation

Dear Sir/ Ma'am,

Please find attached the Investor Presentation in accordance with Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. This presentation highlights the financial results of the Company for the half-year ended September 30, 2025.

Kindly take the above information on record.

The information in the above notice is also available on the website of the Company www.veefin.com.

Thanking you,

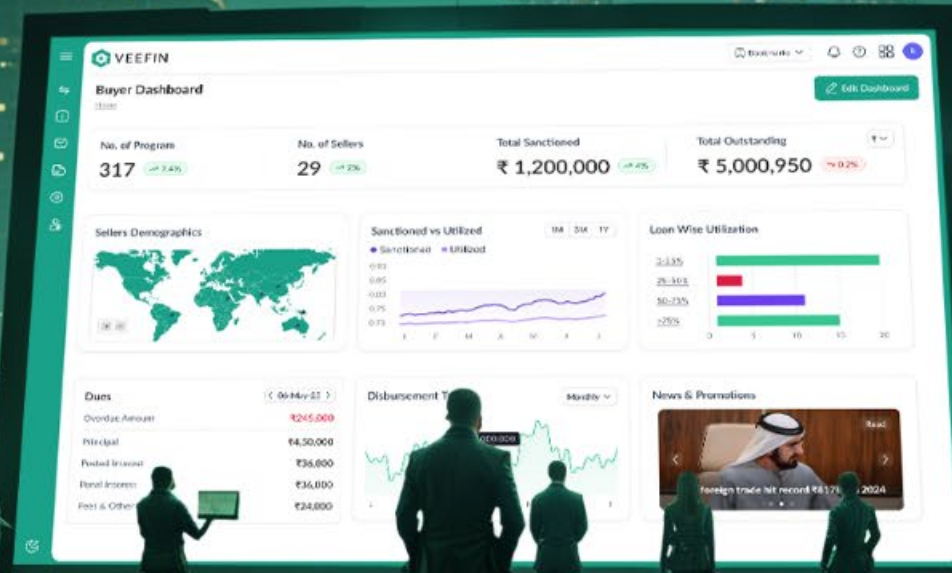
For Veefin Solutions Limited

Urja Thakkar
Company Secretary & Compliance Officer
ACS 42925



H1 FY2026 Earnings

Think Digital Banking. Think Veefin



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Veefin Solutions Limited

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For further details, please feel free to contact our Investor Relations Representatives:



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Email: veefin@valoremadvisors.com

Kit-Link: <https://www.valoremadvisors.com/veefin>

Summary – Veefin H1 FY2026 Highlights



Profitable Core– Our Engine for Growth

**54% EBITDA
profitability in SCF
business.**

Funds IP creation;
model is structurally
self-sustaining.

Profitable even pre-
capitalization;
funds R&D internally.



Building the Multi-Product Platform

**Six products – Trade,
CMS, Corporate & Retail
IB, LMS, Fraud & Risk.**

Built on Veefin
4.0 shared
architecture.

Shared architecture.
Parallel builds.
Scalable IP.



Disciplined Execution & Financial Strength

**Capital allocation
aligned to multi-product
roadmap; prudent IP
capitalization.**

Consolidated reporting
reflects control-based
accounting.

Low leverage and
healthy cash generation
support continued
investment.



Sustained Growth & Visibility

**We grew revenues over
108% YoY & maintain a USD
45 million qualified
pipeline, with strong cross-
sell traction.**

Incremental margins exceed
70% on additional modules
sold to existing clients.

Expansion into Asia, Africa,
and MENA continues to
strengthen recurring revenue
visibility, supported by positive
cash flows and robust
governance.

Veefin is combining a profitable core with disciplined IP investment, disciplined execution, and global expansion – building India's first multi-product BFSI technology powerhouse.



VEEFIN GROUP at a Glance

Global Enterprise Software Product Provider to Banks & NBFCs since 2020



Products

Supply Chain Finance

Trade Finance

Cash Management

Corporate Internet Banking

Retail Internet Banking

LMS

LOS

Collections System

Fraud & Risk Analytics

Guarantee Management System

GenAI Solutions

and more...

Clients Across

24+
Countries



80+ FIs & 300+ Corporates



and more...

\$40B+

annualized disbursements

108%

YoY growth

~NIL

voluntary tech attrition.



Awards



EUROMONEY
TRANSACTION BANKING



Most Innovative SCF Solution 2025



IBS intelligence
Global FinTech Perspectives



IBSi SCF Industry Leader 2025

and more...

Leadership Depth That Powers Global Scale

12 senior leaders driving product, technology, and business growth - supported by 2 strategic enablers across finance and people leadership. Together, this 14-member leadership group represents over 300+ years of BFSI and product experience.

*Each of them could have built their own company - **instead, they chose to build Veefin together***

Business, Product, & Technology Leadership



Ketan Zaveri
CTO
Exp: 26+ Years



Raja Debnath
Chairperson, MD
Exp: 27+ Years



Gautam Udani
Whole-time, Director, COO
Exp: 18+ Years



Parag Ekbote
CBO
Exp: 32+ Years



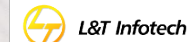
Sreejith Gopinathan
CTO
Exp: 21+ Years



Sorabh Dhawan
CEO, PSB Xchange
Exp: 17+ Years



Jigar Shah
Chief Product Officer
Exp: 21+ Years



Sagar Mahajan
Delivery Officer
Exp: 25+ Years



Akash Munjal
Sr. Director, PSB Xchange
Exp: 24+ Years



Binny Shah
Chief Solution Officer
Exp: 21+ Years



Shantanu Bairagi
CEO, Veefin Capital
Exp: 24+ Years



Yusuf Rangwala
Head, Cash & Trade
Exp: 27+ Years



Strategic Enablers - Finance, Governance, & People Leadership



Payal Maisheri
CFO
Exp: 16+ Years
Deloitte.



Gitesh Karnik
CHRO
Exp: 25+ Years



Leadership Depth – Why this matters?



Deep domain expertise across **SCF, CMS, Trade, Digital Lending, and Core Banking.**



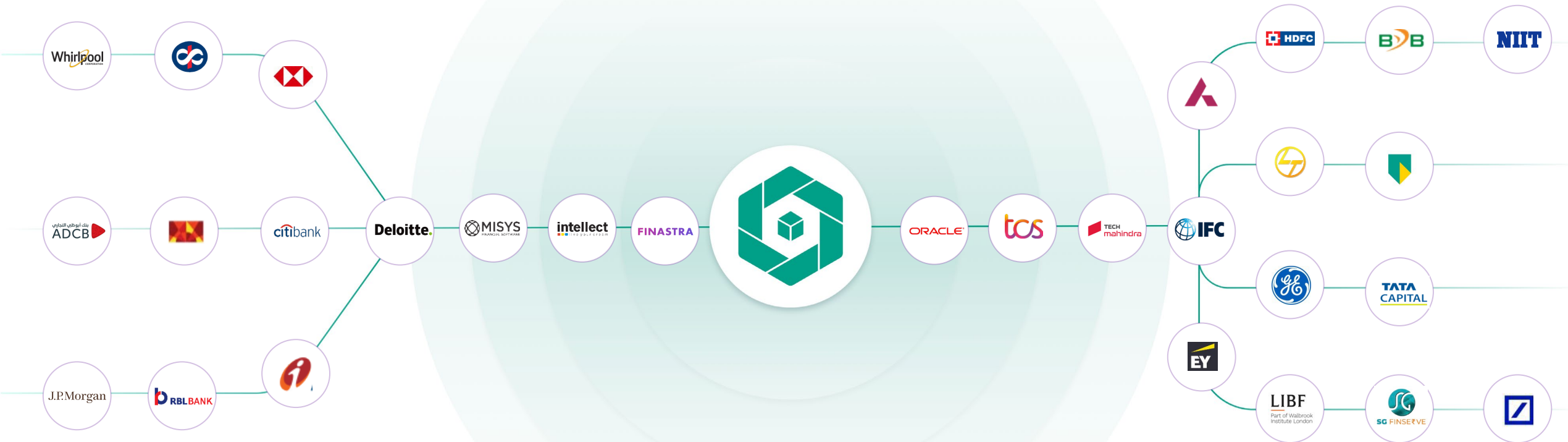
Strong industry networks **accelerate enterprise sales and partnerships.**



Mature leadership ensures **capital allocation discipline and risk control.**



Unified Goal – To Build **India's 1st Global BFSI product powerhouse**



Highlights Since Last Earnings Call



**Amalgamation
announced** →
BSE filing done

1

PSB **X**change

**Continued
rollout** of PSB
Xchange

2



**Operational
team for PSBX**
hired across
the country

3



**Named Most
Innovative
SCF Solution of
2025** by
Euromoney
Transaction
Banking
Awards

4



**Non-SCF
Pipeline
Generated –**
Trade, Cash,
Corporate &
Retail Internet
Banking
generated

5



**Preferential
Round (BSE
approval
pending) –**
raising INR
94.3 Cr to fuel
IP investments

6

Building One Unified Veefin



Synergies in
R&D, sales and
corporate
governance.



Consolidating
subsidiaries into
Veefin Ltd for
scale and clarity.



Single P&L →
clear visibility.



Expected to be
EPS-accretive
from FY 2027
onward.



Strengthens
balance sheet
for future IP
investment.





Veefin Solutions Limited (Refer Note 1)

Business: SCF , PSBX, Cash Management, Trade Finance

~26%

Acquired Entities

EpikIndifi Software
& Solutions Pvt. Ltd

Regime Tax
Solutions Pvt. Ltd

~20%

Service Business

(Refer Note 2)

White Rivers
Media Solutions
Pvt. Ltd.

Nityo Tech
Pvt. Ltd.

Infini Systems
Ltd.

47.50%

Veefin Capital

Note 1:

Simplified Structure. Stronger Foundation

Merger of subsidiaries Estorifi & GlobeTF into Veefin approved by Board & filed with **BSE (18 Oct 2025)**; **NCLT approval expected in 10 - 12 months** with **Appointed Date – 1st April 2026**.

Promoters voluntarily relinquished 21 lakh shares at nil consideration, reinforcing commitment to **governance** and **minority alignment**.

The merger delivers a **simplified structure**, **stronger balance sheet**, and **greater scale** — positioning Veefin for **accelerated growth** and **sustained shareholder value**.

Veefin's growth will always be shared growth

Note 2:

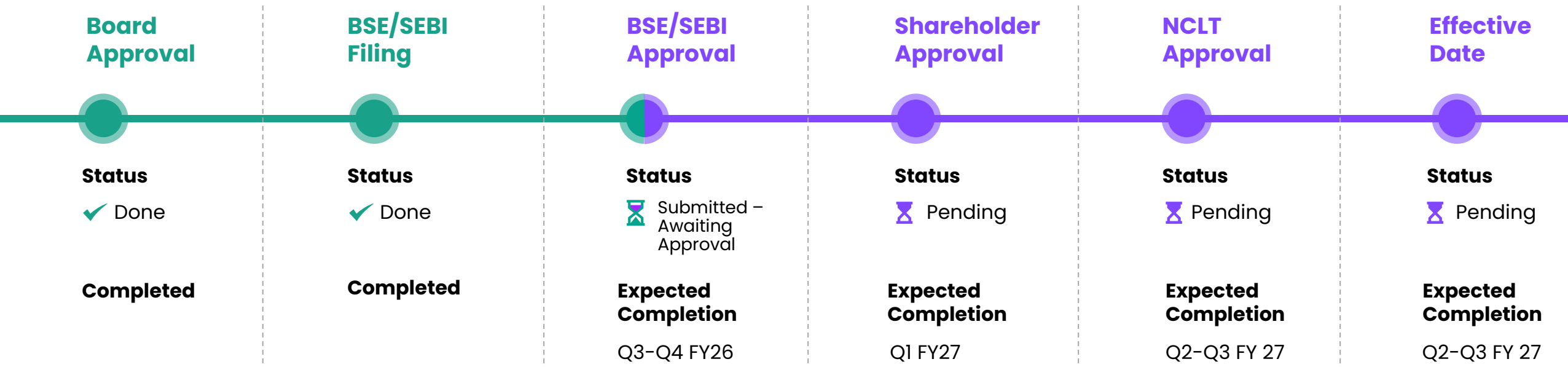
Consolidation of Service Arm

Veefin is **consolidating its service operations into one single entity**, where **Veefin will hold a 20% strategic stake**.

This move aims to **unlock value**, **streamline operations** & **enhance strategic focus** across the Group.

Amalgamation Update & Timeline

Simplifying Structure and aligning ownership with operations



Structure & Reporting Framework

Entity / Subsidiary	Veefin Stake	Revenue Consolidated?	Profit Consolidated (Effective %)	Business Status / Remarks
GlobeTF Solutions Ltd	56.75 %	Full	56.75%	Operating subsidiary; revenues fully consolidated.
Estorifi Solutions Ltd	41.74%	Full	41.74%	Controlled subsidiary for reporting; early-stage IP build; no external revenue yet.
Epikindifi Software & Solutions Pvt. Ltd.	26% via Estorifi	Full	10.85%	Consolidated under board control; profits recognized per effective stake.
Regime Tax Solutions Pvt. Ltd.	26% via Estorifi	Full	10.85%	Early revenue phase.
Infini Systems Ltd	31.34%	Full	31.34%	Holding subsidiary for multiple investments; controlled for reporting.
Nityo Tech Pvt. Ltd.	100% via Infini	Full	31.34%	Revenue-generating entity.
White Rivers Media Solutions Pvt Ltd	36.56% jointly via Infini & Nityo	Full	11.46 %	Revenue-generating entity; planned future listing post-integration.

"Consolidated revenues reflect full income of controlled entities. Profits recognized in proportion to shareholding after adjustment of non-controlling interest.

Entities without revenue represent IP build investments."

Financial Highlights – **Standalone**

(Reported post-capitalization)

REVENUE

▲ **108%**

YoY Growth

₹ 12.68 Cr

H1 FY 25

₹ 26.38 Cr

H1 FY 26

EBITDA

▲ **373%**

YoY Growth

₹ 2.66 Cr

H1 FY 25

₹ 12.56 Cr

H1 FY 26

EBITDA %

21%

H1 FY 25

48%

H1 FY 26

PAT

▲ **351%**

YoY Growth

₹ 1.43 Cr

H1 FY 25

₹ 6.44 Cr

H1 FY 26

PAT %

11%

H1 FY 25

24%

H1 FY 26

Net Debt

▲ **1125%**

YoY Growth

₹ 5.63 Cr

H1 FY 25

₹ 68.97 Cr

H1 FY 26

EPS

▲ **340%**

YoY Growth

₹ 0.63

H1 FY 25

₹ 2.77

H1 FY 26

OCF

▲ **893%**

YoY Growth

₹ -3.34 Cr

H1 FY 25

₹ 26.52 Cr

H1 FY 26

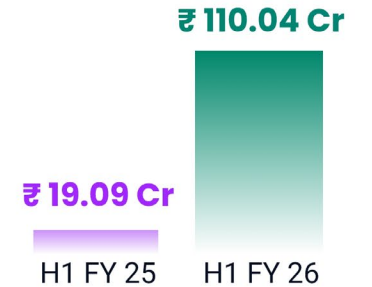
Includes capitalized R&D costs under IGAAP – AS 26

Financial Highlights – Consolidated

(Reported post-capitalization)

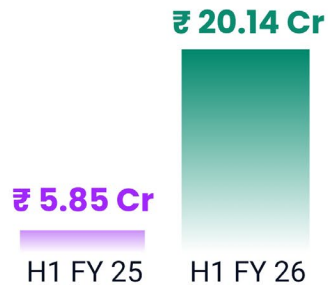
REVENUE

 **476%**
YoY Growth

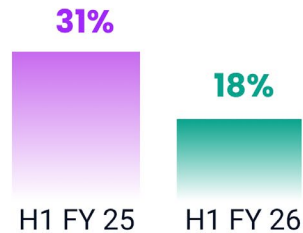


EBITDA

 **244%**
YoY Growth

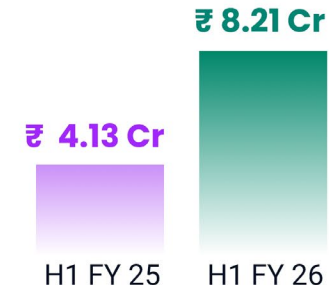


EBITDA %

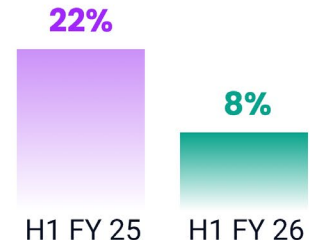


PAT

 **99%**
YoY Growth

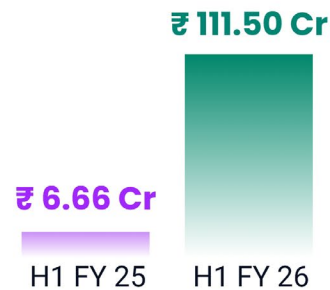


PAT %



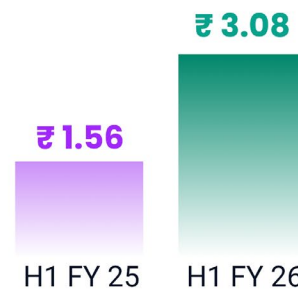
Net Debt

 **1573%**
YoY Growth



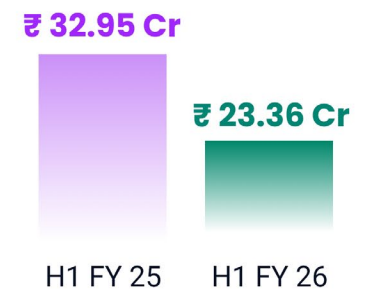
EPS

 **97%**
YoY Growth



OCF

 **29%**
YoY Growth

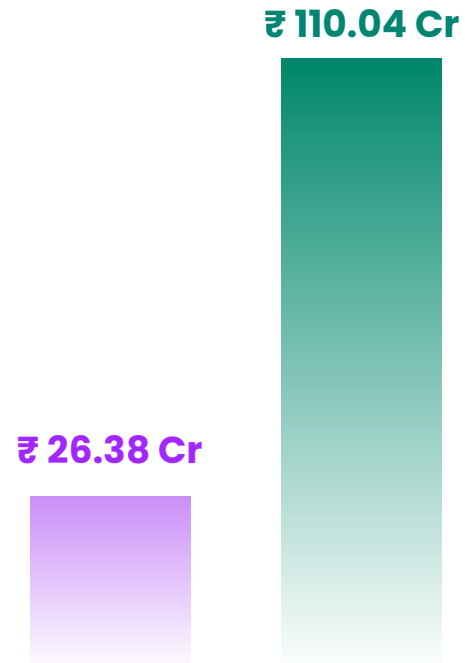


Includes capitalized R&D costs under IGAAP – AS 26

Standalone vs Consolidated

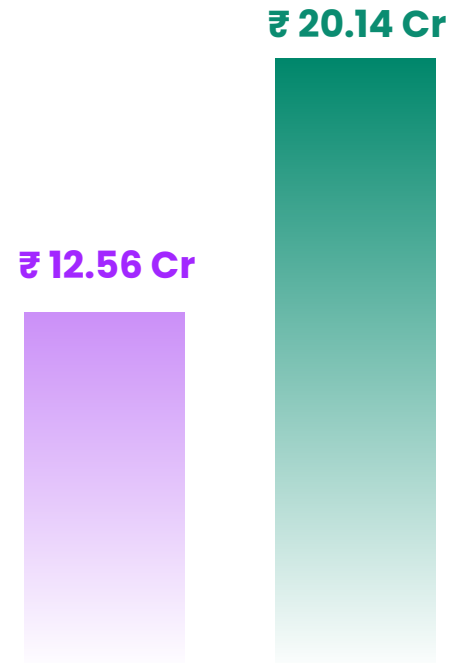
(H1 FY 26)

REVENUE



Standalone Consolidated

EBITDA



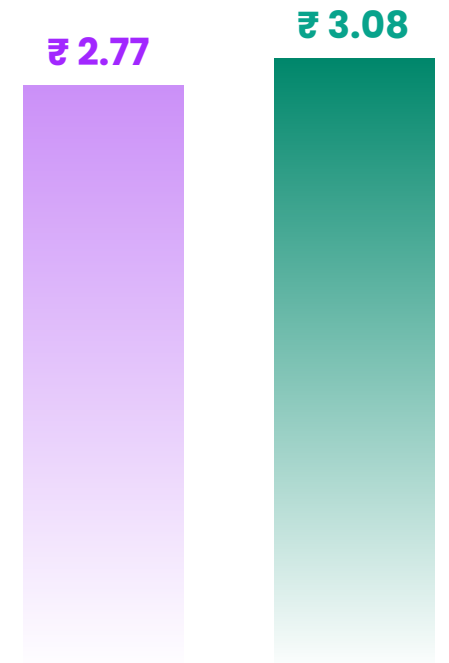
Standalone Consolidated

PAT



Standalone Consolidated

EPS



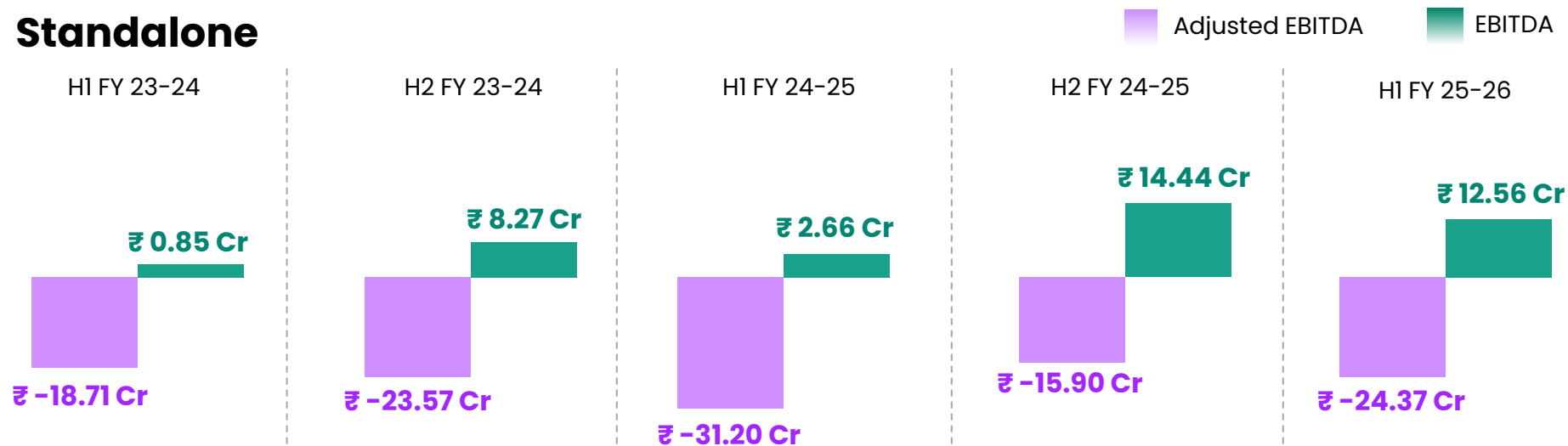
Standalone Consolidated

Balancing Profitability & IP Investment

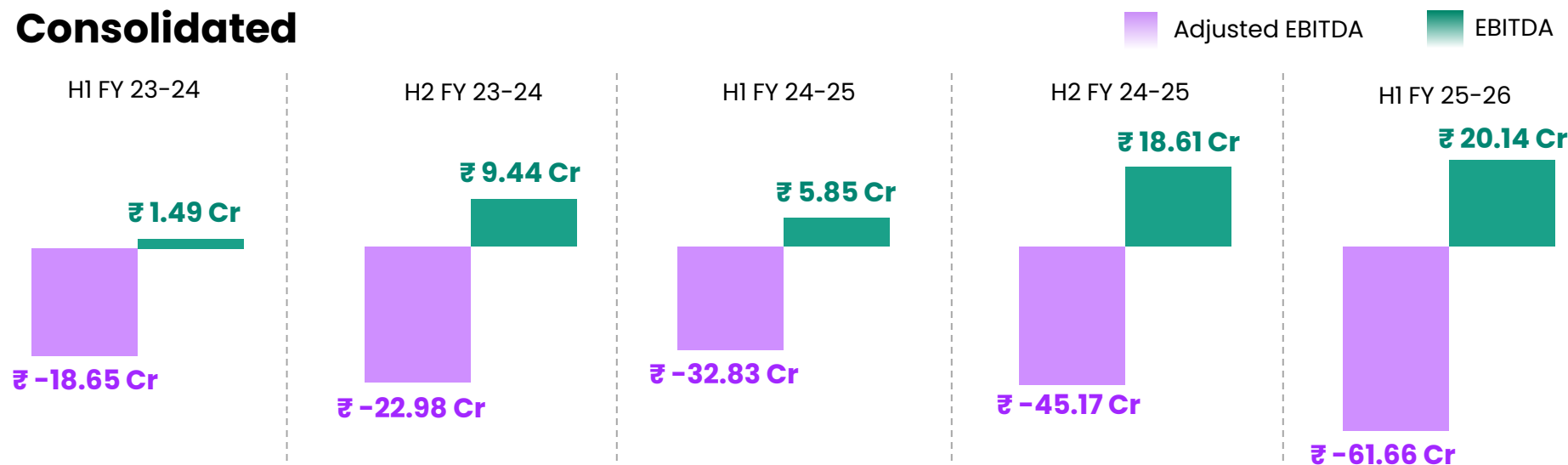
(How to read our numbers)

- We report profit after capitalizing qualifying development costs (IGAAP – AS 26).
- Capitalization is a consistent policy, amortized over 10 yrs
- If R&D were expensed immediately, short-term reported margins would be lower — this is intentional investment for durable IP.

Standalone



Consolidated



Financial Structure & Profit Drivers



Subsidiaries & Acquired Entities

IP build centers (no revenue) + acquired companies (revenues consolidated; 3 profitable, 1 loss-making).



VeeFin Standalone

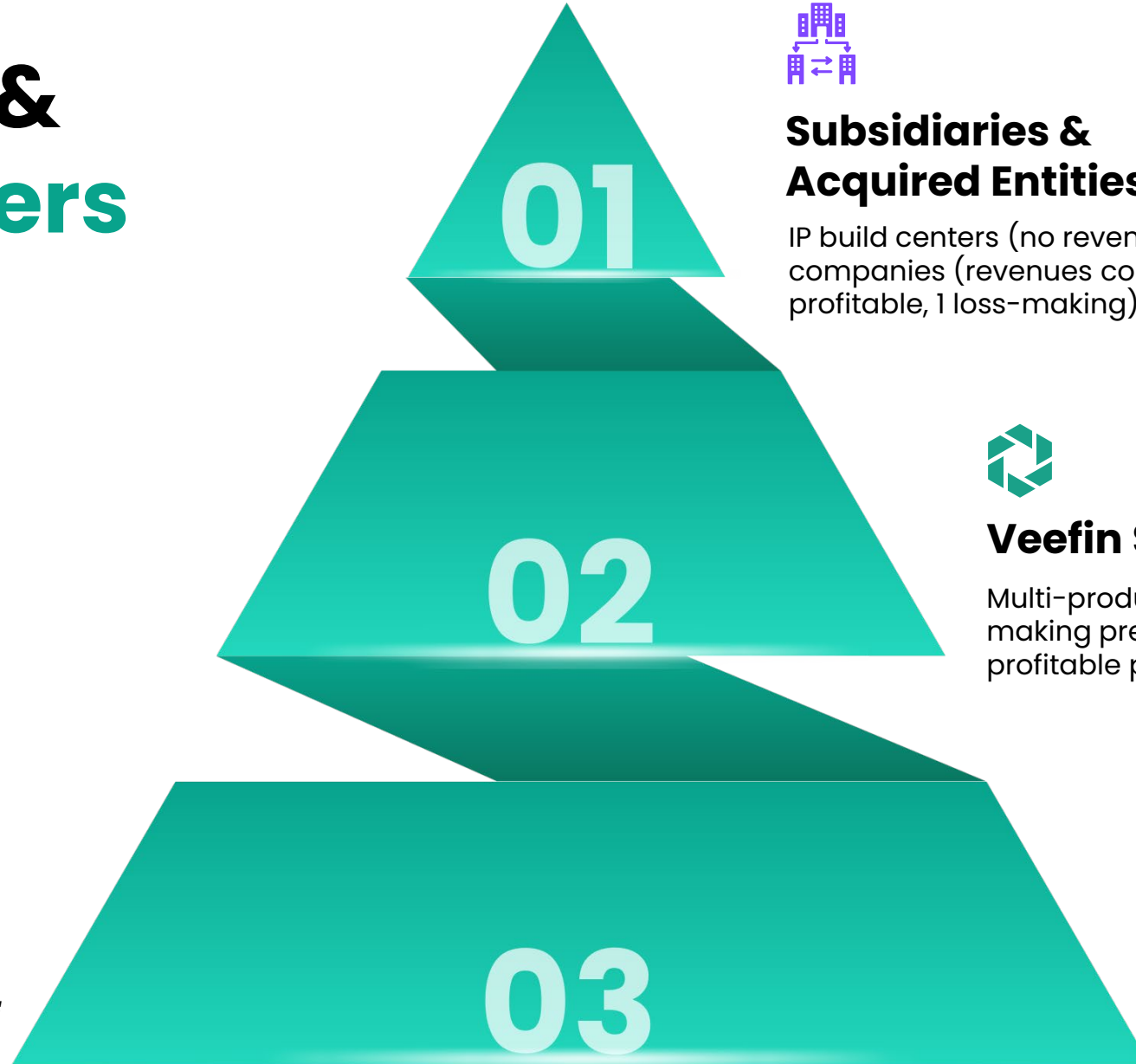
Multi-product IP build (operationally loss-making pre-capitalization; profitable post-capitalization).



Supply Chain Finance (Profitable Core)

EBITDA 54%

Profitable core + disciplined IP creation = sustainable growth.



Segment Summary Table

Segment	Revenue Contribution	EBITDA %	Comment
SCF	High	54%	Profitable pre/post capitalization
Veefin Standalone	Moderate	Negative (pre-cap)	IP incubation phase
Subsidiaries	Negligible	Negative	IP build centers
Acquired Company	Moderate	Mixed	3 profitable, 1 loss making

Supply Chain Finance – Profitable Core



SCF business EBITDA margin > 54 %; cash positive stand-alone



40+ banks/NBFCs across 15 countries.



\$40 B+ annualized disbursements.



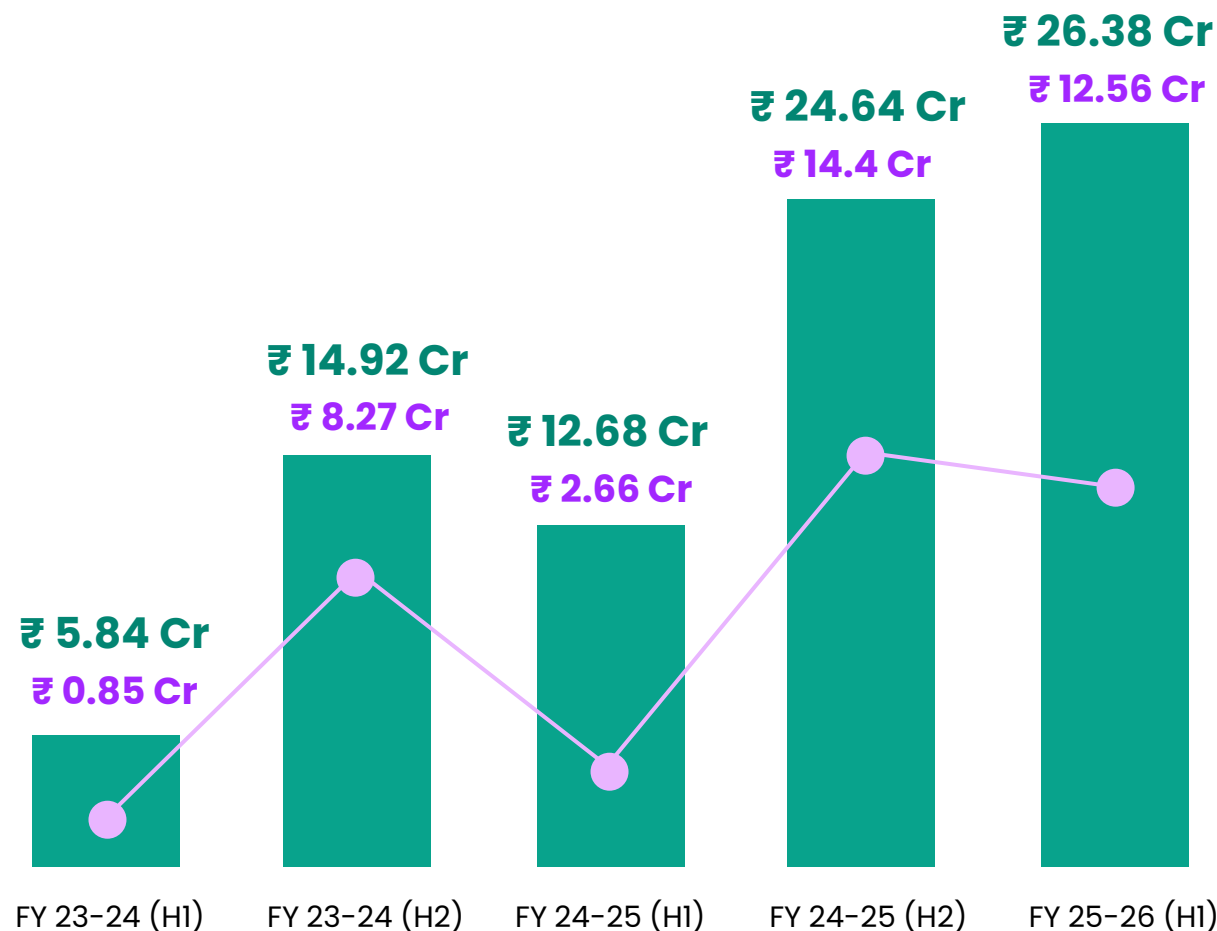
High renewal rates → predictable recurring revenues



Profits from SCF partly fund our new product development engine.

EBITDA

Revenue





VeeFin Product Suite – **A Strategically Balanced Portfolio**

Monetizing Products

 **Supply Chain
Finance (SCF)**

 **Loan Origination
System (LOS)**

Core revenue engines with live clients,
high EBITDA, and recurring volumes.

***Proven profit centers
funding IP creation.***

Strategic IP Investments

 **Trade Finance**

 **Cash Management System (CMS)**

 **Corporate Internet Banking (CIB)**

 **Retail Internet Banking (RIB)**

 **Loan Management System (LMS)**

Large-ticket, enterprise-grade
systems under active R&D.

***Next growth levers –
reusable IP for scale.***

Entry & Differentiator

 **Loan Origination System (LOS)**

 **Fraud & Risk Analytics**

 **Gen-AI Solutions**

 **Guarantee Loan Management
System (GLMS)**

Lightweight modules for fast
client entry and cross-sell.

***Entry tools enabling new
client acquisition***

***Unified working capital and transaction banking stack built on one codebase.
Most products share the VeeFin 4.0 architecture, APIs, and data layer.***

Multi-Product IP Investment Philosophy



Developing 6 product lines simultaneously, not sequentially.



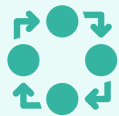
Shared microservices & UX framework.



Capitalized under IGAAP – AS 26 criteria; amortized over 10 yrs

Investment today → multi-product revenue tomorrow.

A Strong Repeatable Enterprise Sales Engine



Total qualified pipeline

₹396 Cr

Active Deals

35

10 large

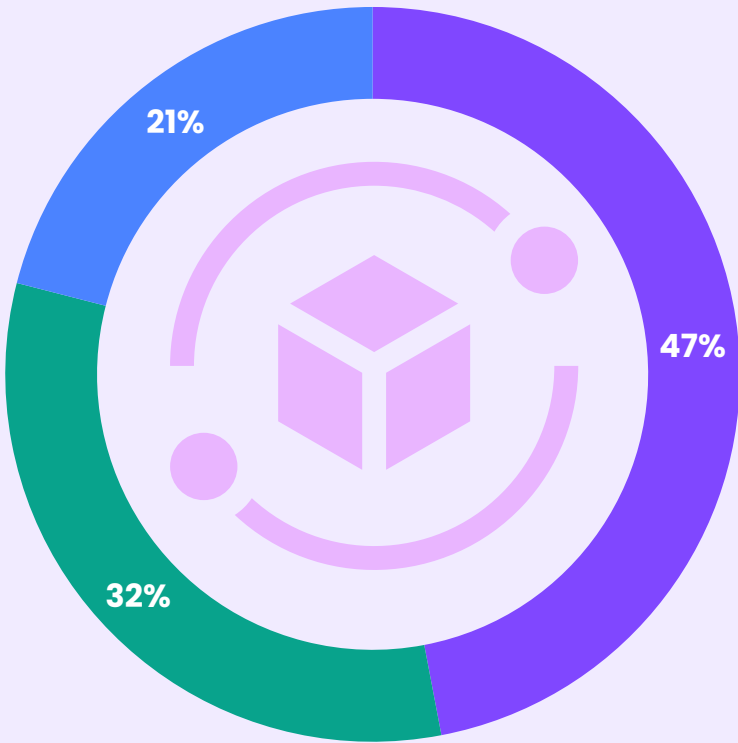
(>INR 17Cr each)



Deals in advance stage

15%

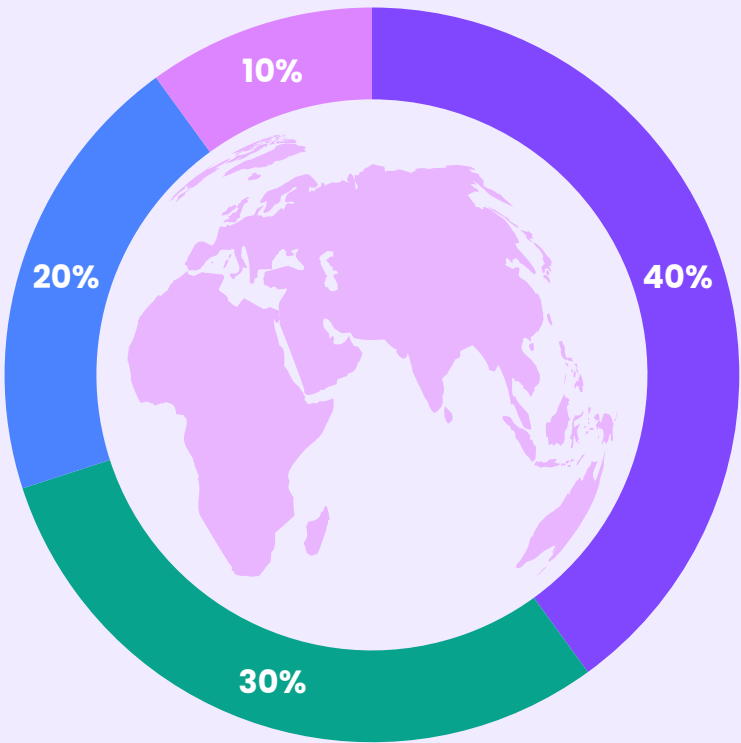
Product-Wise Pipeline



■ SCF ■ Lending ■ Trade, Cash & Internet Banking

Geographic Mix

85 deals across 24 countries



■ India ■ Asia ■ Africa ■ MENA

Win rates improving

as multi-product suite offers higher touchpoints.



Veefin Product TAM – 2025E Annual Software Spend & Strategic Position



Transaction Banking Software Cluster

Product Line	TAM (USD Bn)	Veefin Strategic Position
Supply Chain Finance (SCF)	2.0 – 3.5	Proven leadership; profitable and scaled; platform anchor for cross-sell.
Trade Finance	3.0 – 5.5	Development nearing completion; high IP investment; large-ticket enterprise pipeline.
Cash Management System (CMS)	10 – 15	Core R&D focus; long-term enterprise anchor product for transaction banking.
Corporate Internet Banking (CIB)	3 – 7	Development nearing completion; high enterprise stickiness; key to cross-sell CMS/Trade.
Retail Internet Banking (RIB)	5 – 10	Expanding into digital front-end; integrated with Veefin 4.0 core
Total Transaction Banking TAM	23 – 41	Platform expansion zone; large-ticket IP builds; global scalability focus.

Lending Lifecycle and Credit Technology Cluster

Product Line	TAM (USD Bn)	Veefin Strategic Position
Loan Origination System (LOS)	5 – 8	Development complete; workflow-based entry for lending digitalization.
Loan Management System (LMS)	6 – 12	Deployed product; core revenue driver; proven cross-sell synergy with SCF
Loan Collections Platform	2 – 4	Early-stage growth; complements LMS; strong interest from NBFC segment.
Total Lending Lifecycle TAM	13 – 24	Core monetization cluster; strong profitability and cross-sell engine.

Combined Annual Software TAM (2025E)

\$36 – 65 Billion

Transaction Banking

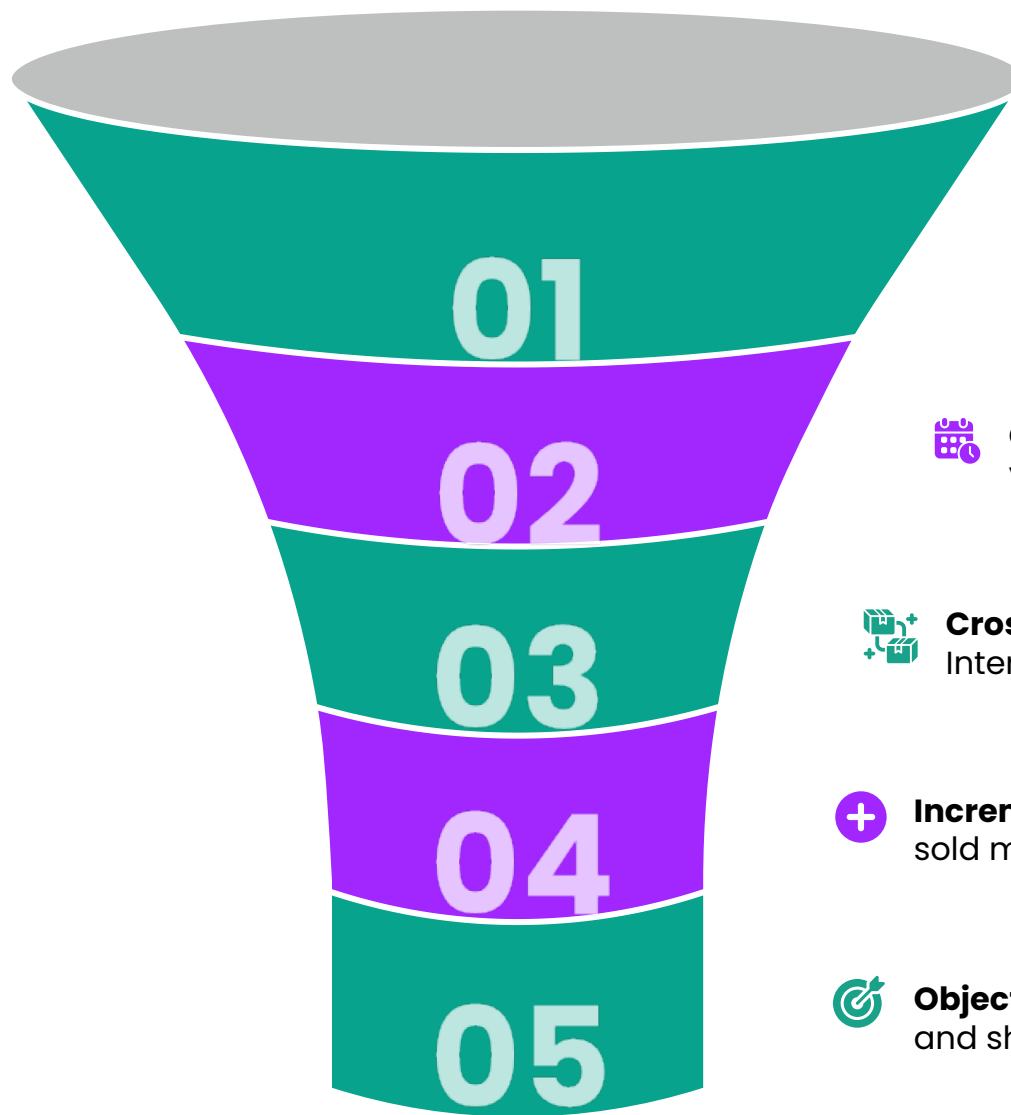
~60%

Lending Technology

~40%

All figures represent annualized global software spend (license, SaaS, implementation, maintenance)

Economics of Enterprise Sales



 **High Acquisition Cost / long sales cycle** → High LTV.

 **Once live, average client tenure > 7 years** (very low churn).

 **Cross-sell & upsell engine** → Add Trade, CMS, Internet Banking to existing SCF clients.

 **Incremental margins > 70 %** on cross-sold modules.

 **Objective:** Grow revenue per customer and share of wallet.

Product Investment & Capitalization Policy



As per IGAAP – AS 26
criteria for
capitalization of R&D



Only reusable
IP capitalised;
maintenance
expensed immediately.



Practice consistent
with Global SaaS
technology company
reporting.

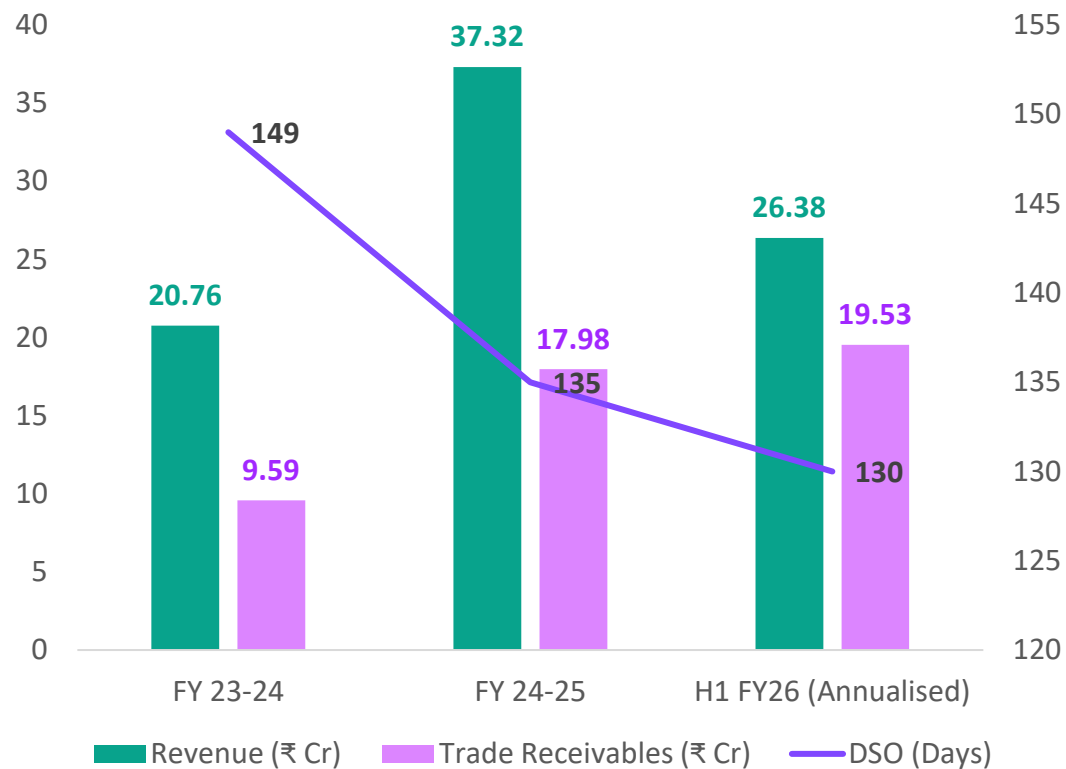


Cash flow fully
reflected; improves
matching of cost and
revenue.



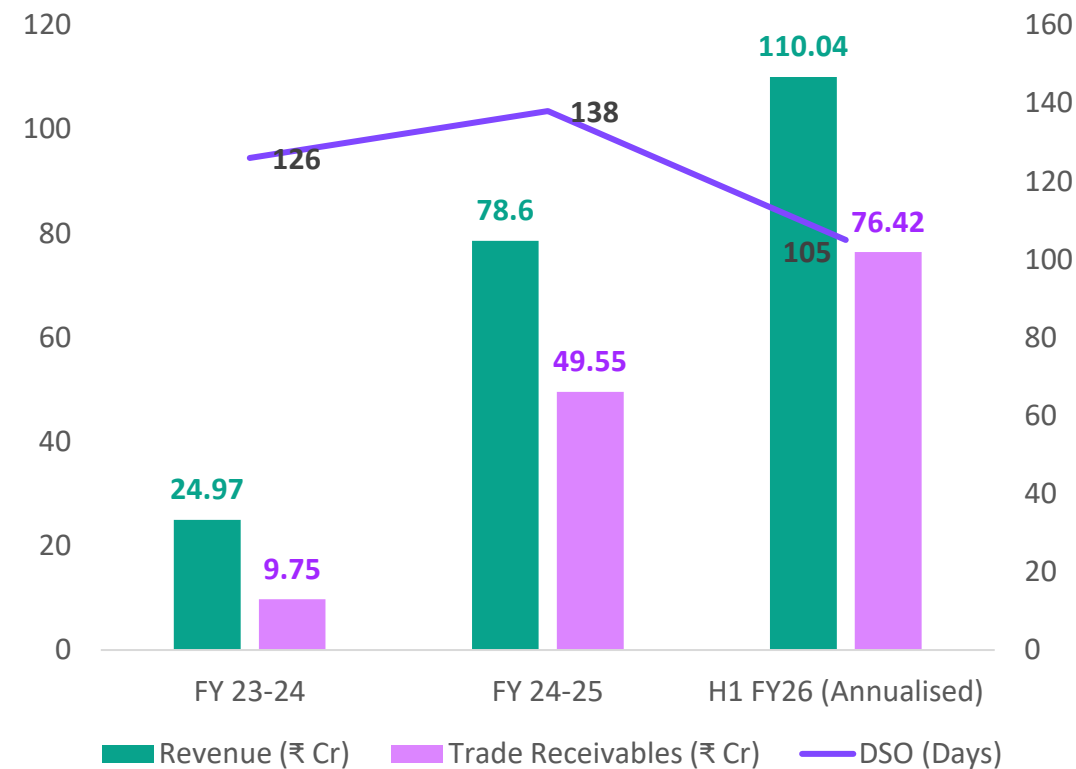
Amortisation
10 years

Revenue, Receivables & DSO movement: Standalone



*H1 DSO is annualised for comparability with prior full-year metrics

Revenue, Receivables & DSO movement: Consolidated



*H1 DSO is annualised for comparability with prior full-year metrics

Drivers of Durable Growth & Profitability



108 % YoY growth
with > 90 % revenue
visibility.



Transitioning from
single-segment fintech →
multi-product platform



IP Moat – Working
Capital finance and more
on a single chassis



Recurring SaaS
revenues & cross-sell
engine ensure durability.



Experienced Leadership
team with proven execution
capabilities at scale

Outlook FY 2026



Revenue Growth target

Standalone → 75–85 % YoY

Consolidated → 290 – 300 % YoY



Margin expansion as IP investment plateaus.



Continued cash flow discipline and global expansion.



Target closure of ~15 % of \$45 m pipeline within FY 26.



Closing Message

Think Digital Banking. Think Veefin.



Profitable core →
Funding Innovation.

1



Cross-sell engine →
Deepening
Client Relationships

2



Recurring SaaS base →
Long-term
Revenue Visibility

3

THANK YOU

Think Digital Banking. Think VeeFin



www.veefin.com

Half Yearly Standalone Income Statement



Particulars (INR Cr)	H1-FY26	H1-FY25	Y-o-Y
Revenue from Operations	26.38	12.68	108.0%
Operating Expenses	13.81	10.02	37.8%
EBITDA	12.57	2.66	372.6%
EBITDA Margins (%)	47.65%	20.98%	2,667 Bps
Depreciation	3.20	1.19	168.9%
Finance Cost	2.64	0.21	1,157.1%
Other Income	1.15	0.20	475.0%
PBT	7.88	1.46	439.7%
Taxes	1.44	0.03	4,700.0%
PAT	6.44	1.43	350.3%
PAT Margins (%)	24.41%	11.28%	1,313 Bps
Diluted EPS (INR)	2.63	0.58	353.4%

Half Yearly Consolidated Income Statement



Particulars (INR Cr)	H1-FY26	H1-FY25	Y-o-Y
Revenue from Operations	110.04	19.09	476.4%
Operating Expenses	89.91	13.23	579.6%
EBITDA	20.13	5.86	243.5%
EBITDA Margins (%)	18.29%	30.70%	(1,241) Bps
Depreciation	7.35	1.66	342.8%
Finance Cost	3.66	0.17	2,052.9%
Other Income	1.26	0.14	800.0%
PBT	10.38	4.17	148.9%
Taxes	2.17	0.04	5,325.0%
PAT	8.21	4.13	98.8%
PAT Margins (%)	7.46%	21.63%	(1,417) Bps
Diluted EPS (INR)	2.92	1.43	104.2%

Historical Standalone Income Statement



Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26
Revenue from Operations	13	21	37	26
Operating Expenses	8.2	11.8	21	13
EBITDA	4.8	9.2	16	13
EBITDA Margins (%)	36.92%	43.81%	43.24%	50.00%
Depreciation	0	1	2	3
Finance Cost	-	0	1	3
Other Income	0	-	1	1
PBT	5	8	14	8
Taxes	1	2	3	2
PAT	4	6	11	6
PAT Margins (%)	30.77%	28.57%	29.73%	23.08%
Diluted EPS (INR)	2.06	2.51	4.51	2.63

Historical Standalone Balance Sheet

Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES				
Equity Share Capital	18	23	23	24
Reserves & Surplus	25	96	129	154
Money received against Share Warrants	-	3	3	-
Shareholders Fund	43	122	155	178
Non-Current Liabilities				
Long-Term Borrowings	1	5	24	65
Deferred tax liabilities	1	3	6	8
Long Term Provisions	1	1	2	2
Total Non-current Liabilities	3	9	32	75
Current Liabilities				
Short Term Borrowings	-	1	5	4
Trade payables	1	4	2	2
Other Current Liabilities	3	4	5	18
Short Term Provisions	1	1	-	-
Total Current Liabilities	5	10	12	24
Total Equity and Liabilities	51	141	199	277

Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26
ASSETS				
Non-Current Assets				
Property, Plant and Equipment	1	2	3	3
Intangible Assets	39	91	155	192
Non Current Investments	-	-	4	6
Long Term Loans & Advances	1	2	1	39
Other Non-current Assets	-	-	2	2
Total non-current assets	41	95	165	242
Current Assets				
Trade Receivables	7	10	18	20
Cash and Cash Equivalents	1	31	7	7
Short Term Loans and Advances	-	1	1	1
Other Current Assets	2	4	8	7
Total Current Assets	10	46	34	35
Total Assets	51	141	199	277

Historical Consolidated Income Statement



Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26
Revenue from Operations	14	25	79	110
Operating Expenses	9	14	54	90
EBITDA	5	11	25	20
EBITDA Margins (%)	34.29%	45.20%	31.65%	18.18%
Depreciation	0	1	5	7
Finance Cost	-	0	1	4
Other Income	0	-	2	1
PBT	5	10	21	10
Taxes	1	3	5	2
PAT	4	7	16	8
PAT Margins (%)	28.57%	28.00%	20.25%	7.27%
Diluted EPS (INR)	2.33	3.29	5.41	2.92

Historical Consolidated Balance Sheet



Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26	Particulars (INR Cr)	FY23	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES					ASSETS				
Equity Share Capital	18	23	23	24	Non-Current Assets				
Reserves & Surplus	26	99	423	492	Property, Plant and Equipment	1	2	6	9
Money received against Share Warrants	-	3	3	-	Intangible Assets	40	93	181	228
Minority Interest	-	2	18	105	Intangible assets under development	-	-	35	79
Share Application Money Pending Allotment	-	-	2	-	Goodwill on Consolidation	-	-	176	329
Shareholders Fund	44	127	469	621	Deferred Tax Asset	-	-	-	2
Non-Current Liabilities					Long Term Loans & Advances	1	1	6	6
Long-Term Borrowings					Other Non-current Assets	-	1	4	12
Deferred tax liabilities	1	4	7	104	Total non-current assets	42	97	408	665
Long Term Provisions	1	3	5	8	Current Assets				
Total Non-current Liabilities	1	1	3	3	Current Investments	-	-	-	1
	3	8	15	115	Trade Receivables	8	10	50	76
Current Liabilities					Cash and Cash Equivalents	1	32	43	58
Short Term Borrowings	-	1	6	8	Short Term Loans and Advances	-	1	3	4
Trade payables	1	4	12	33	Other Current Assets	1	5	19	48
Other Current Liabilities	3	5	18	68	Total Current Assets	10	48	115	187
Short Term Provisions	1	-	3	7	Total Assets	52	145	523	852
Total Current Liabilities	5	10	39	116					
Total Equity and Liabilities	52	145	523	852					

Veefin 4.0 Working Capital On A Single Chassis

